



2023

**ANNUAL
REPORT**

 **EUROCHAMBRES**

FOREWORD

BY VLADIMÍR DLOUHÝ, PRESIDENT OF EUROCHAMBRES

It is a pleasure to share with you the Eurochambres 2023 Annual Report. 2023 was another year of considerable complexity, uncertainty and challenges for the European business community. These adverse conditions were reflected in our engagement with the EU institutions, as we reminded them of the need to consider the extremely difficult operating conditions facing our business men and women.

2023 was a year of transition for Eurochambres. The President of our association since the beginning of 2022, Luc Frieden, stepped down in March to lead his party's Luxembourg general election campaign, subsequently being appointed Prime Minister in October. As a Deputy President of Eurochambres, I was honoured to be chosen by the General Assembly to complete the 2022-2023 Presidency mandate and subsequently, in November, to be elected for a further two years. Luc left a strong mark on Eurochambres from his term as President and I am pleased to be able to build on this and take the association forward as we approach a pivotal phase in the EU legislative cycle. I would also like to express my warm thanks to the two outgoing Deputy Presidents, Ian Talbot (Ireland) and Stephan Mùchler (Sweden), for their unerring commitment to Eurochambres.

There were many highlights during 2023. For me personally, one of these was the sobering experience of visiting Kyiv in July. This allowed me to convey the support of the European chamber network to the Ukrainian Chamber of Commerce and Industry and to the country's senior policy-makers as they continue to resist Russia's unprovoked aggression. Their resilience, resourcefulness and entrepreneurial spirit were clear to see. I also had the opportunity to meet many EU and national government leaders during 2023, consistently reiterating the need for a more business-friendly approach to tackling key policy challenges such as the green and digital transition and geopolitical instability. This became something of a mantra and seemed to gain traction during the course of the year as competitiveness, regulatory reform and the need to improve the functioning of the single market came more into the spotlight.

FOREWORD

BY VLADIMÍR DLOUHÝ, PRESIDENT OF EUROCHAMBRES

The year culminated with the sixth edition of our flagship event, the European Parliament of Enterprises™, bringing more than 700 entrepreneurs from across Europe together in the Brussels hemicycle for a day of debate, voting and interaction on key topics such as skills, energy and international trade. This event captures the *raison d'être* of Eurochambres: working with our national chamber members to bring the EU policy process closer to entrepreneurs and ensuring that entrepreneurs are foremost in the minds of EU politicians and officials. And the prevailing view of the assembled business men and women was clear: we need more Europe, but we also need a more business-friendly Europe, showing greater awareness of the constraints on growth and jobs caused by overregulation. This message was at the core of Eurochambres' advocacy throughout 2023 and will be carried forward in the run-up to the European Parliament elections and during the preparations of the 2024-2029 EU legislative term.

The EU epitomises the notion of being stronger together and that is very much reflected in the way that Eurochambres works. With this in mind, I express my warm gratitude to: our members for their ongoing confidence and engagement; the many EU politicians and officials with whom we work at different levels and at different stages in definition and rollout of EU policy; the numerous other organisations and stakeholders with whom we worked during 2023; and, of course to the Eurochambres staff for their commitment and skill in overseeing the day-to-day activities of our association, as set out in this report.



*Vladimír Dlouhý,
President of Eurochambres*

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ABOUT EUROCHAMBRES

Eurochambres is the Association of European Chambers of Commerce and Industry established on 28 February 1958 as a direct response to the creation of the European Economic Community.



ADVOCACY

DELIVERY



CONNECTIVITY



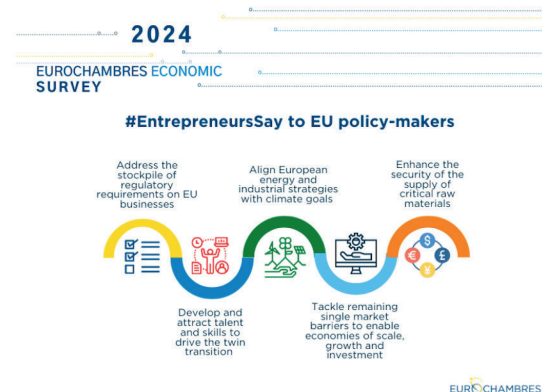
Eurochambres' vision is an integrated, globally competitive Europe, where businesses can prosper and drive socio-economic progress. Chambers have an active role to play in the pursuit of this vision. Reflecting this, Eurochambres strives to represent chambers of commerce and industry and their member companies towards the EU institutions, to identify relevant joint activities and capacity building across the European chamber network.

ECONOMIC POLICY

Committee chair: Jean-Charles Herrenchmidt – President of the CCI of Seine et Marne and coordinator of CCI France’s national ‘Mission Europe’

In 2023, the Economic Policy Committee focused on enhancing Europe's long-term competitiveness, a topic that gathered momentum throughout the year as the next EU mandate approached. Eurochambres actively supported the Commission in addressing regulatory hurdles and championed a balanced and predictable framework for EU businesses. The Committee provided feedback on the SME Relief Package, emphasizing a balanced approach to issues like late payment, simplified access to finance, standardized procurement frameworks, and the appointment of the long-awaited EU SME Envoy. Engaging across various forums and stakeholder groups, including the EU SME Assembly, Industrial Forum, SME Envoy Network, and more, Eurochambres actively collaborated with EU institutions.

The 31st edition of the annual Eurochambres Economic Survey, based on 43,000 responses, highlighted persistent challenges such as energy sourcing, labour costs, and skilled worker shortages. Despite a slight improvement in the business climate, these factors continue to impede investments and contribute to ongoing uncertainty.



INTERNATIONAL TRADE

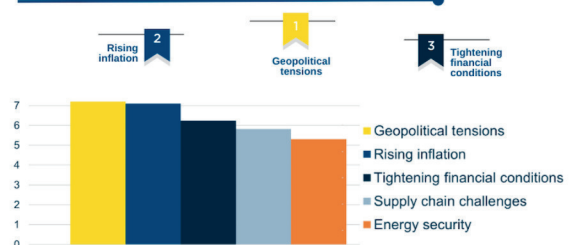
Committee chair: Ian Talbot – Eurochambres Vice-President and CEO of Chambers Ireland

European businesses rely heavily on open markets, free and fair trade, and predictable global conditions. The International Trade Committee in 2023 ensured the chamber network's voice was heard in the context of EU economic relations with third parties and in multilateral fora. This was particularly important given ongoing and escalating challenges to global trade flows.

The Eurochambres Global Economic Survey 2023, gathering input from partner organisations representing 70% of world GDP, advocated for an ambitious EU trade agenda. Positive highlights included conclusions of trade agreements, engagements like the EU-US TTC, and advancements in ongoing negotiations. Eurochambres effectively advocated newly established positions on various trade-related dossiers, including the important Critical Raw Materials Act, concluded at the year-end, while advocacy on forced labour remains ongoing.



Top global economic challenges for 2023



INTERNATIONAL TRADE

Committee chair: Ian Talbot – Eurochambres Vice-President and CEO of Chambers Ireland

Related projects



AL-INVEST is the EU flagship programme for SME support and promotion in Latin America. The AL-INVEST Verde programme mobilises EU expertise and investment in support of building alliances with the private sector in Latin America. Via call for proposals, the programme co-finances innovative projects that promote sustainable economic practices and are implemented by partnerships formed by at least by one European and one Latin American partner. Eurochambres has been involved in the implementation since its third edition.

The India IP SME Helpdesk supports SMEs from the EU and SMP associated countries to both protect and enforce their Intellectual Property rights in or relating to India by providing free information and services. Although India is signatory to many international agreements concerning IPR protection, there are still differences between European and Indian IP laws in regards the specific protection, registration, or enforcement of IP rights. It is therefore highly recommended to design the IP strategy accordingly.



The main aim of this 4-year project is to facilitate access to markets, as IP is vital for international competitiveness. Due to limited resources and specialized knowledge, SMEs are vulnerable to IPR infringements. EC raised concern on IP protection in country such as Brazil, Mexico, Argentina. As project partner, Eurochambres contributes to the helpline services which include professional, confidential, and tailor-made answers to IP-related questions, and Training: on-site and online training activities that cover relevant IP topics.

NEIGHBOURHOOD & ENLARGEMENT

Committee chair: Rifat Hisarcıklıoğlu – Eurochambres Vice President and President of The Union of Chambers and Commodity Exchanges of Türkiye

The war in Ukraine energized EU enlargement efforts, prompting Eurochambres to boost chamber involvement. Eurochambres actively contributes to improve economic competitiveness, and the business and investment environment in the four regions (Western Balkans, Türkiye, Eastern Partnership and Southern Mediterranean).

In November, Eurochambres organised a meeting with high representatives from chambers in the candidate and potential candidate countries and the European Commission, discussing the outcomes of the 2023 EU enlargement strategy.

In July, a high level Eurochambres delegation led by President Vladimír Dlouhý travelled to Kyiv at the invitation of the Ukrainian Chamber of Commerce and Industry in July. The Neighbourhood and Enlargement Committee focused on business community involvement in the Ukraine Facility and Reconstruction Plan, as well as integrating Ukrainian refugees into the EU labour market. The importance of revitalising EU-Turkey relations was also a key discussion point with the European Commission, a topic reinforced by the devastating February earthquake in the southern and central area of the country.



NEIGHBOURHOOD & ENLARGEMENT

Committee chair: Rifat Hisarcıkliođlu – Eurochambres Vice President and President of The Union of Chambers and Commodity Exchanges of Türkiye

Related projects

EU4Business



Funded by the European Union under the EU4Business initiative, this project aims to foster sustainable economic development and job creation in the Eastern Partnership countries – Armenia, Azerbaijan, Georgia, the Republic of Moldova, and Ukraine. EU4BCC is organised on a sectoral basis targeting five key sectors - bio-/organic food, creative industries, textile, tourism and wine – and the activities developed include subgrants, study visits, an exchange programme, and business to business (B2B) meetings.

The Turkey-EU Business Dialogue was implemented by Eurochambres in close cooperation with TOBB between 13 July 2018 and 13 February 2023. The overall aim of the project was to strengthen mutual knowledge and understanding between Turkish chambers and their counterparts in the EU through dialogue by exchanging views and practices, thus promoting the integration of EU and Turkish business communities. During the Implementation of the TEBD, the TEBD activities have reached out to 19,118 stakeholders including national, regional and local European and Turkish Chambers, their members, SMEs, business support organisations, 50 percent of the participants are female.



SINGLE MARKET

Committee chair: Juho Romakkaniemi, CEO of Finland Chamber of Commerce

Marking the 30th anniversary of the single market in 2023, the Single Market Committee centered its work on further strengthening the single market and achieving a level playing field – including in the digital sphere – for businesses and entrepreneurs to thrive.

In this regard, Eurochambres emphasised that the path to promote “an economy that works for people” lies in working towards deepening the single market by lowering businesses’ cost of entry, reducing administrative burdens, and eliminating obstacles to cross-border trade. Consequently, Eurochambres advocated for a balanced approach and more harmonisation in the revision of the Product Liability Directive and the proposals on a) Corporate Sustainability Due Diligence, b) Single Market Emergency Instrument, c) Right to Repair, d) Data Act, e) AI Act and f) AI Liability rules.

In 2023, Eurochambres also began providing input to the High Level Report on the Future of the Single Market being prepared by former Prime Minister of Italy, Enrico Letta. Groundwork started for an important business survey designed to evaluate the key barriers in the single market and the solutions advocated by entrepreneurs that would be published in early 2024.



PRESS RELEASE

Single Market Emergency Instrument: chambers ask for rebalancing of priorities and more legal certainty



SINGLE MARKET

Committee chair: Juho Romakkaniemi, CEO of Finland Chamber of Commerce

Related projects



Consumer Law Ready is an EU-wide consumer law training programme for SMEs. It was developed by the EU to bring SMEs up to speed on important aspects of EU consumer law. The project has successfully delivered 52 trainings across Europe, with 1069 people trained. The programme, developed by European Commission approved experts, spans all aspects of SME trading. Specialist training empowers SMEs with know-how to deal with customer complaints, avoid costly litigation and improve overall customer service. This results in increased trust in their businesses.

SKILLS & ENTREPRENEURSHIP

Committee chair: Martha Schultz, Eurochambres Vice President and Vice-President of the Austrian Federal Economic Chamber

2023 marked the European Year of Skills. Eurochambres and the chamber network actively contributed to this initiative, leveraging chambers' pivotal role in bolstering vocational education and training, fostering entrepreneurship, and addressing skills shortages. Eurochambres advocated for education and training reforms to align with the twin transition and to strengthen vocational and adult education. Additionally, we actively participated in shaping the European mobility framework to identify and tackle obstacles to learning mobility as well as the skills and talent package to facilitate effective and mutually beneficial legal migration, while also monitoring progress on the European Partnership for integration.

The Migration Policy Working Group remained committed to promoting key instruments such as the EU Talent Pool. We focused on initiatives aimed at streamlining the recognition of qualifications of third-country nationals, thus attracting skilled individuals to our continent. Furthermore, Eurochambres Women's Network contributed with its survey on how female entrepreneurs drive the twin transition and continued its advocacy work for female entrepreneurship.



SKILLS & ENTREPRENEURSHIP

Committee chair: Martha Schultz, Eurochambres Vice President and Vice-President of the Austrian Federal Economic Chamber

Related projects



ARCHIPELAGO

an African-European partnership
for vocational training

project funded by the European Union

ARCHIPELAGO is an inclusive economic development programme funded by the EU under the European Union Emergency Trust Fund for Africa (EUTF). It addresses youth and vulnerable groups' employability through increasing their professional skills as well as enhancing employment opportunities. The principal approach of the action is the implementation of targeted partnership projects between European and African Business Membership Organisations (BMOs) in the 12 targeted countries of the Sahel and Lake Chad regions with the objective to provide labour market relevant TVET training.

EntreComp Europe is about supporting actors in all sectors of the lifelong learning system to enhance the development, validation, and recognition of the entrepreneurship key competence across lifelong learning. EntreComp is a flexible reference framework designed to illustrate the competences that make up the entrepreneurship key competence, and to support and inspire actions to help develop this key competence in all areas of lifelong learning. As project leader, Eurochambres oversees the right implementation to achieve all of the objectives. The project is co-funded by the European Commission (COSME programme).



EntreComp
Europe

SKILLS & ENTREPRENEURSHIP

Committee chair: Martha Schultz, Eurochambres Vice President and Vice-President of the Austrian Federal Economic Chamber

Related projects



EntreComp4Transition enhances the EntreComp framework to directly aid the twin Green and Digital transition in the EU. The project focuses on fostering an entrepreneurial mindset providing innovative training for skilling and reskilling individuals by integrating entrepreneurship, Green, and Digital skills. The initiative seeks to create 'Green Transition Facilitators' capable of identifying sustainable business opportunities and ensuring the success of the EU's transition. Objectives include innovative teaching, fostering corporate social responsibility, improving skills certification, facilitating knowledge exchange between education and business, and enhancing higher education and vocational training for innovation.

The Erasmus for Young Entrepreneurs programme, an initiative of the European Union, facilitates cross-border exchanges between aspiring and experienced entrepreneurs. Lasting 1 to 6 months, the programme promotes collaboration and knowledge transfer. Eurochambres plays a pivotal role by managing the Support Office of the programme. Eurochambres coordinates a network of 185 Intermediary Organisation, ensuring quality business exchanges and supporting the dissemination and promotion of the programme. It provides training, webinars and the organisation of Network Meetings (200 participants).

Erasmus for Young
Entrepreneurs

SKILLS & ENTREPRENEURSHIP

Committee chair: Martha Schultz, Eurochambres Vice President and Vice-President of the Austrian Federal Economic Chamber

Related projects



Migration of African Talents through Capacity building and Hiring (MATCH) is funded by the European Union's Asylum, Migration, and Integration Fund. It seeks to pilot a circular labour mobility scheme between 4 EU countries (Netherlands, Belgium, Luxembourg, Italy) and 2 West African countries (Senegal and Nigeria). The project aims to raise awareness about the potential of market-responsive labour mobility schemes; and to share initiatives between public and private entities from the EU and from Africa.

The European Learning Experience Platform brings together 20 organisations from 8 countries that work together to make C-VET more attractive for lifelong learning. They will offer businesses new and tailor-made training modules that correspond to their skills needs in innovation oriented subjects (artificial intelligence - AI, virtual reality - VR and social innovation - SI), and establish or reinforce knowledge triangles at regional and national level thanks to the triangulation business - VET provider - European Digital Innovation Hub (EDIH). They will furthermore embed VET in regional economic development strategies and reinforce its governance, putting it on a sustainable path.



SUSTAINABLE EUROPE

Committee chair: Marisa Xuereb, President of the Malta Chamber of Commerce

The work of the Sustainability Committee focused on finalising key dossiers of the Fit for 55 package and the Green Deal in a broader sense. Alongside active lobbying on the negotiations of existing dossiers, Eurochambres also engaged with newer European Commission initiatives, developing positions, and participating in official consultations. Examples include the 2040 climate targets, the right to repair proposal, electricity market design, the net-zero Industry act, the packaging and packaging waste proposal, and the energy taxation directive. Addressing climate issues like COP28, the energy crisis, and the imbalance between climate goals and economic growth remained a priority.

Eurochambres became a member of the Commission's Platform on Sustainable Finance. Concentrating on SMEs' challenges in accessing sustainable finance and the bureaucratic obstacles they face, a study involving 2,000 SMEs from 25 EU member states resonated with stakeholders and was included in the Platform's compendium on market practices. Eurochambres also organised internal and public events and workshops, contributing to policy discussions, notably during the EU Green Week.



SUSTAINABLE EUROPE

Committee chair: Marisa Xuereb, President of the Malta Chamber of Commerce

Related projects



The EnergyEfficiency4SMEs Project aims at increasing the uptake of energy efficiency measures within SMEs. The project's activities include capacity building by workshops, webinars and a knowledge platform on energy efficiency as well as technical assistance by energy audits and accompanying companies on their way to energy efficiency improvements. The project focuses on the sectors of Accommodation and Food services, Agri-food and Metalwork.

The Supporting the Clean Energy Transition of the HORECA value chain (EE4HORECA) project focuses on the value chain approach to demonstrate the economic viability of collaborative models in greening value chains and to propose benchmarks and standards inputting regulatory and policy improvements. The project's activities include capacity building by workshops, webinars and a knowledge platform on energy efficiency as well as assistance by energy experts accompanying companies on their way to energy efficiency improvement.



The biggest single European-level exercise in economic and business democracy was back with a bang after an enforced five-year hiatus, taking over the European Parliament hemicycle for an impassioned day of debate, ideas, and decision.

Crucial issues

Around 700 business entrepreneurs from 43 European countries, representing large and small businesses and from just about every sector, gathered in Brussels in the European Parliament debating chamber itself to engage on the crucial issues facing business in Europe.

But, despite the challenging geopolitical headwinds, the debate was upbeat and supercharged with ideas — proof that Europe’s entrepreneurial spirit is alive and well, but would benefit from more backing from Europe’s policy-makers.



On **SKILLS**, supporting SMEs in reskilling and upskilling their workforces is crucial for Europe’s future competitiveness. The 2023 European Year of Skills is a timely opportunity to initiate a real shift in skills development policies.

On **ENERGY**, the recent surge in energy prices and supply uncertainty intensify the pressure on businesses struggling to get back on their feet following the Covid-19 pandemic.

On **TRADE**, geopolitical tensions as a consequence of the war in Ukraine and other conflicts are undermining the global trade agenda.

Real-world experience

The normally biennial event is a forum providing policy-makers with direct, ground-up feedback on how EU policies affect the business community, and for the women and men at the sharp end of trade and commerce to give their views and put forward ideas based on real-world experience and, ultimately, take a vote.

Dita Charanzová, Vice-President of the European Parliament, and Valdis Dombrovskis, Executive Vice-President of the European Commission and European Commissioner for Trade, introduced the event.

“After three or four years of incredibly tough conditions, policy makers must enable Europe’s entrepreneurs to move on from survival to success,” said Eurochambres President, Vladimir Dlouhy.



CONNECTIVITY

CHAMBERS MEET CHAMBERS

In the 2nd edition of Chambers meet Chambers on 8-9 February, 225 chamber representatives from 27 countries participated in 440 meetings and more than 8.000 minutes of video calls to discuss policy dossiers, projects, services, management, communication, governance and B2B opportunities. Eurochambres offered local, regional and national chambers the opportunity to mingle, to discuss common topics of interest, to learn about different approaches and to consider future cooperation. The broad interest and participation of chambers in this initiative demonstrates the strong desire of the chamber network to connect and collaborate. The theme entitled "Projects - International Trade" was discussed most during the meetings, illustrating the willingness of chambers to work together in facilitating businesses' access to markets.



EUROCHAMBRES WOMEN NETWORK

This year, Marina Rozic, Secretary General of the Croatian Chamber of Economy, assumed the role of Chair for the Network. She initiated productive discussions with women entrepreneurs, organizing activities such as a roundtable in Rome discussing ESG goals. During the European Parliament of Enterprises, a network event in Brussels, hosted by Esin Gral Argat, gathered over 100 entrepreneurs to discuss key topics like skills, gender equality, and access to finance. Maria Walsh, MEP, actively engaged with the participants.

CONNECTIVITY

CONNECTING EUROPEAN CHAMBERS

On 28 and 29 June, 160 colleagues from the Eurochambres network attended Connecting European Chambers, either onsite or virtually. The 8th edition of the event offered local, regional and national chambers the opportunity to learn about EU programmes and discover best practices. It helped chambers connect and take further steps in cooperation on EU projects, building on the network's strengths to deliver added value services to the business community. During these two days, chambers learned more about the Horizon Europe, LIFE, Erasmus+ and Digital Europe programmes. They engaged in discussions with EU officials, external experts and Eurochambres project managers about participation in EU-funded projects, and actively participated in practical workshops



COMMUNITIES OF INTEREST (COIS)

In spring, the Communities of Interest held their initial meetings, organized by facilitators to acquaint members with ongoing EU initiatives and upcoming project calls. Some sessions featured external speakers, like the Col on Innovation hosting EUIPO. Throughout the year, a 10th Col on female entrepreneurship was established, led by the Bolzano Chamber of Commerce. Physical meetings occurred during the Connecting European Chambers event in June, aligning with the Col's thematic focus.

GOVERNANCE AND STRUCTURE

FULL MEMBERS

Austria	Austrian Federal Economic Chamber
Belgium	Federation of Belgian Chambers of Commerce
Bulgaria	Bulgarian Chamber of Commerce and Industry
Croatia	Croatian Chamber of Economy
Cyprus	Cyprus Chamber of Commerce and Industry
Czech Republic	The Czech Chamber of Commerce
Estonia	Estonian Chamber of Commerce and Industry
Finland	Finland Chamber of Commerce and Industry
France	CCI France
Germany	Association of German Chambers of Commerce and Industry
Greece	Union of Hellenic Chambers of Commerce
Hungary	Hungarian Chamber of Commerce and Industry
Ireland	Chambers Ireland
Italy	Italian Union of Chambers of Commerce, Industry, Handicrafts and Agriculture
Latvia	Latvian Chamber of Commerce and Industry
Lithuania	Association of Lithuanian Chambers of Commerce, Industry and Crafts
Luxembourg	Chamber of Commerce of the Grand Duchy of Luxembourg
Malta	The Malta Chamber of Commerce, Enterprise and Industry
Poland	Polish Chamber of Commerce
Portugal	Portuguese Chamber of Commerce and Industry
Romania	The Chamber of Commerce and Industry of Romania
Slovakia	Slovak Chamber of Commerce and Industry
Slovenia	Chamber of Commerce and Industry of Slovenia
Spain	Official Chamber of Commerce, Industry, Services and Shipping of Spain
Sweden	Sweden's Chambers of Commerce

GOVERNANCE AND STRUCTURE

AFFILIATED MEMBERS

Azerbaijan	Republic of Azerbaijan Chamber of Commerce and Industry
Belarus	The Belarusian Chamber of Commerce and Industry
Bosnia & Herzegovina	Foreign Trade Chamber of Bosnia and Herzegovina
Georgia	Georgian Chamber of Commerce and Industry
Kosovo	Kosovo Chamber of Commerce
Moldova	Chamber of Commerce and Industry of the Republic of Moldova
Montenegro	Chamber of Economy of Montenegro
Norway	The Association of Norwegian Chambers of Commerce
Russia	The Chamber of Commerce and Industry of the Russian Federation
Serbia	Chamber of Commerce and Industry of Serbia
Switzerland	Chamber of Commerce and Industry of Switzerland
Türkiye	The Union of Chambers and Commodity Exchanges of Türkiye
Ukraine	Ukrainian Chamber of Commerce and Industry

CORRESPONDENT MEMBERS

AIC Forum	Forum of the Adriatic and Ionian Chambers of Commerce
Andorra	The Andorra Chamber of Commerce
Insuleur	Network of Insular Chambers of the EU
Israel	Federation of Israeli Chambers of Commerce

PRESIDENCY 2023

President



Luc Frieden
President of Chamber of Commerce of
Luxembourg
(until 23 March 2023)



Vladimír Dlouhý
President of Czech Chamber of
Commerce
(from 23 March 2023)

Deputy Presidents



Ian Talbot
CEO of Chambers Ireland



Stephan Mühler
President and CEO of Chambers of Commerce of
Southern Sweden

Vice-Presidents



Martha Schultz
President of Austrian
Federal Economic
Chamber



Alain Di Crescenzo
President of CCI France



Wolfgang Grenke
Member of Board of
Association of German
Chambers of Commerce
and Industry



Michl Ebner
President of Chambers of
Commerce, Industry,
Handicrafts and
Agriculture of Bolzano,
Italy



José Luis Bonet Ferrer
President of Spain Official
Chamber of Commerce,
Industry, Services and
Shipping



Marek Kłoczko
President and Director
General of Polish
Chamber of Commerce



Rifat Hisarciklioğlu
Union of Chambers and Commodity
Exchanges of Türkiye

BOARD OF DIRECTORS

EU MEMBERS

Martha Schultz

Luc Luwel

Tsvetan Simeonov

Luka Burilovic

Christodoulos Angastiniotis

Vladimir Dlouhý

Mait Palts

Juho Romakkaniemi

Alain Di Crescenzo

Sibylle Thierer

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Aigars Rostovskis

Giedre Razinskiene

Fernand Ernster

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Nuno Pinto de Magalhães

Mihai Daraban

Peter Mihok

Marco Djinovic

Inmaculada Riera

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Belgium

Bulgaria

Croatia

Cyprus

Czech Republic

Estonia

Finland

France

Germany

Greece

Hungary

Ireland

Italy

Latvia

Lithuania

Luxembourg

Malta

Poland

Portugal

Romania

Slovakia

Slovenia

Spain

Sweden

AFFILIATED MEMBERS

Vjekoslav Vukovic

Georgi Pertaia

Marko Cadez

Rifat Hisarciklioğlu

Gennadiy Chyzhykov

Bosnia & Herzegovina

Georgia

Serbia

Turkey

Ukraine

THE TEAM

As of December 2023

Chief Executive Officer



Ben Butters

Policy



Dominic Boucsein
Head of International Trade Policy



Lina Konstantinopoulou
Policy Director



Frederico Martins
Senior Policy Advisor for Single Market



Giacomo Fersini
Economic Policy Advisor



Florian Schmalz
Policy Advisor for Sustainability



Juliette Loppé
Senior Policy Advisor for Neighbourhood and Enlargement



Xavier Mirel
Policy Advisor for Skills

Project Management



Greta Bilanzola
Senior Project Officer



Gryte Kuliesiute
Project Officer



Asta Borin
Project Financial Officer



Birgit Arens
Senior Project Officer



Laura Velasco
Senior Project Officer



Lucia Pizzato
Project Officer



Ia Khodeli
Project Officer



Joel Fernandes
Project Officer



Mattia Marino
Project Officer



Nicoletta Favaretto
Senior Project Officer



Oya Ersöz
Project Director



Angela Ustarroz
Project Officer

Communication and Events



Agatha Latorre
Media and Communications Officer



Karen Albuquerque
Press and Communications Manager



Roxana Dediu
Events and Communication Officer

Support



Ana Sarateanu
Network Services Manager



Kathrin Hintner
Senior Legal Counsel



Geoffroy de Fays
IT Support



Giulia Rocchi
Member Relations Manager



Irina Padure
Internal Controller



Luca Borra
Senior Accountant



Rhimo Maimouni
Office Manager

OUTLOOK FOR 2024

GETTING BACK TO BUSINESS

In the 2024-2029 EU policy agenda, the spotlight is on revitalizing Europe's businesses. Amid lingering concerns about inflation, energy security, and regulatory challenges, Eurochambres President Vladimír Dlouhý urges a strategic shift from survival to success. The call echoes through comprehensive recommendations, urging policymakers to strike a delicate balance between environmental, social, and economic goals, with a clear emphasis on fortifying the single market, easing regulatory burdens, and addressing skills shortages.

As Europe stands at the crossroads of recovery, the imperative is clear: foster competitiveness and sustainable growth.





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